

## Dear Neighbors,

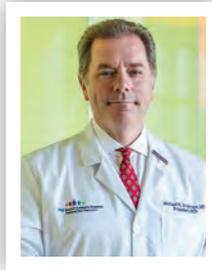
I am incredibly excited to introduce myself to you as the new President of UCSF Benioff Children's Hospital.

Having spent my career in pediatrics, first as a clinician and later as a health care administrator, I have long been aware of and impressed by this hospital's commitment to both individual and public health. Whether performing emergency surgery or delivering preventive care, we are committed to providing quality health care that improves lives.

This same commitment has guided my professional life for more than twenty-five years. It is the reason I have researched and written on topics such as the immune-suppressed patient and why I have sought a seat at the table in shaping health care policy, including working as a consultant to the Centers of Disease Control and Prevention and as a Chair of the National Advisory Committee on Children and Disasters at the Department of Health and Human Services.

I know firsthand that health outcomes depend not only on best-in-class care, but also a host of other environmental, physical and social factors. That's why the enhancements we're making as part of the Master Plan at UCSF Benioff Children's Hospital Oakland are so important. Delivering care in a state-of-the-art facility, complete with an expanded outpatient center, individual patient rooms, and fully equipped surgical, diagnostic and treatment rooms positions us to improve patients' lives.

As you'll see in this edition of the newsletter, the Master Plan project is changing lives in many other ways as well. Among those is the Future Designers and Builders Program which places Oakland Unified School District students in a pre-apprenticeship program to learn about careers in all phases of the construction industry from planning and design, to regulatory, construction and management. The second cohort of this ground-breaking new program kicked off last month and I am proud of the hospital's role in giving local youth such a valuable, hands-on learning opportunity.



I look forward to carrying on Dr. Lubin's commitment to being a good neighbor and to contributing to our City's health and economic vitality in the months ahead.

Best,

**Michael Anderson, MD**

President and Chief Executive Officer  
UCSF Benioff Children's Hospital Oakland

## FUTURE DESIGNERS AND BUILDERS PROGRAM KICKS OFF ITS SECOND COHORT



Last month, UCSF Benioff Children's Hospital welcomed participants in its innovative *Future Designers and Builders Program*, as well as key program partners and supporters, including Mayor Libby Schaaf, to a reception marking the kick-off of the program's 2017 session.

Piloted in 2016, the 15-week program offers select Oakland Unified School District (OUSD) students the opportunity to gain hands-on experience in construction industry careers—from design and architecture to regulations and permitting. Thanks to the generosity of many industry partners, more local students are getting a taste of the exciting career opportunities available to them in the construction industry

via twice-weekly seminars, tours and project-based work. Program participants attend lectures and tours hosted by representatives from private sector partners including HDR Architecture, Turner Construction, JLL and BART (see full list at right).

According to Dr. Bertram Lubin, Associate Dean of Children's Health at UCSF Benioff Children's Hospital and Former President of UCSF Benioff Children's Hospital Oakland, the program aligns with the hospital's goal of contributing to "the health and wellbeing of children in our community." Whether it's delivering medical care or providing educational opportunities, the hospital is eager to help realize that goal.

"I am extremely honored and humbled [to have participated in the Future Designers and Builders Program]" said Anai Melendez, a participant in the 2016 program. Anai, who is planning to participate in the program again this year, credits her experience as a program participant with inspiring her to pursue a career in construction.

With a projected 33% decline in the construction industry's labor supply over the next three years, now is a particularly good time for students to develop the skills needed for careers in this specialized industry.

Mayor Libby Schaaf also praised the program for offering "another pathway for students to fulfill the Oakland Promise," a cradle to grave initiative aimed at tripling the number of college graduates from Oakland within the next decade. Not only do program participants earn high school credit for their involvement in the program, they also acquire a clearer sense of the careers and opportunities available to them.

"This program is the product of professionals in the public and private sector coming together to deliver incredible learning opportunities for local youth," said Doug Nelson, Vice President of Development, Construction, and Real Estate Services at UCSF Benioff Children's Hospital Oakland. "We're proud of the students' progress and eager to see where they go from here."





## Master Plan Project Construction Update

The first phase of modernization and enhancements at UCSF Benioff Children's Hospital is well underway, with the new outpatient center to be completed later this year.

One of the primary elements of the multi-year project is upgrading the building's seismic safety features. As an acute care hospital, UCSF Benioff Children's Hospital must meet strict new seismic safety standards in order to deliver care. By December 2019, the hospital will be fully upgraded to meet rigorous new state-mandated seismic laws.

In addition, the hospital is upgrading the inpatient facilities. The Intensive Care Units for Neonatal patients and Pediatric patients are being renovated, as are the rehabilitation, pharmacy and recovery

room areas. Together, these facilities will offer the world-class care that CHO is known for, supported by fully modernized facilities, equipment and technologies.

Visitors, patients and the community will also benefit from the new outpatient clinic. The six story, 89,000 square foot facility houses a number of clinics including Neurology, Cardiology and outpatient rehabilitation. It also boasts industry-leading sustainability status, including LEED for Healthcare Silver certification, and is projected to use nearly 40% less energy than the average health care building and consume 35% less water.

The overall Master Plan project began in 2015 and is projected to last ten years. Work on the first phase of the project is expected to continue through 2020.

The Future Designers and Builders Program extends its thanks to:

### Our Community Partners

- BART
- Cypress Mandela
- SPUR
- Grid Alternatives
- Professional Women in Building/Cambria
- City of Oakland Planning Department
- Rising Sun Training Center
- Sheet Metal Workers Local 104
- AC Transit
- Carpenters Training Committee Northern California
- Littleton Consulting Group

### Our Industry Partners

- JLL
- HDR
- Turner Construction Company



## Did you know?

Did you know that as part of the Master Plan Project, UCSF Benioff Children's Hospital Oakland is expanding the Central Utility Plant? The Plant will house mechanical equipment that supports the renovated hospital's operations. The expanded Central Utility Plant will contain new equipment, including:

2 Cooling Towers

2 Chilled Water Pumps

2 Condenser Water Pumps

2 Water Cooled Chillers

Accessory Items, e.g. expansion tank, air separator and heat exchanger

Support Items, e.g. HVAC system, mixing sink and eye wash station

UCSF Benioff Children's Hospital Oakland  
747 52nd Street  
Oakland, CA 94609

## COMMUNITY MEETINGS

### Master Plan Project Construction Update

#### MAY – CONSTRUCTION UPDATE

Date: **Wednesday, May 17; 6 to 7 p.m.**

Location: **CHORI Library, 5700 MLK Jr. Way** (Enter through the North Oakland Senior Center parking lot on 58<sup>th</sup> St.)

Based on community feedback, we will hold Community Meetings every other month. Questions? Please feel free to call the community hotline at 510-992-3421 or the Master Plan construction hotline at 510-764-3059.

## Where's Waldo?

Keeping patients' spirits up is critically important to the recovery process. While the medical care team inside the hospital is keenly focused on patients' physical health and emotional wellbeing, it may surprise you to learn that construction workers have also taken an interest in improving patients' moods.

Last Fall, construction workers at the hospital initiated a Where's Waldo game complete with a life size Waldo for children to locate on the construction site. For many children, it was a welcome diversion from a challenging care regimen.

For numerous patients, looking for Waldo's new location has been a compelling reason to get out of bed each morning. UCSF Benioff Children's Hospital is grateful for the construction staff's commitment to advancing the hospital's mission of caring, healing, teaching and discovering.



**Want more information about Master Plan Project construction?**  
Sign up to receive Master Plan Project construction updates at [www.CHOnext100.org](http://www.CHOnext100.org)

**Want to see Children's Oakland through the years? Visit [www.100amazingyears.org](http://www.100amazingyears.org)**

### Questions?

Email [community@mail.cho.org](mailto:community@mail.cho.org), or call 510-992-3421. You can also join our mailing list on our website at [www.CHOnext100.org](http://www.CHOnext100.org). Please feel free to send us any questions you may have throughout the development process.

Para ver este boletín informativo en español, favor de visitar: [www.CHOnext100.org](http://www.CHOnext100.org)